

Working together for a better borough



# Questions for the Transformation Advisory Board

1. What more can be done to make sure the skills and expertise of the partnership are effectively used to tackle wicked issues?

2. How can we ensure the Transformation Advisory Board continues to effectively steer and support the Partnership Executive Group's renewed focus on transformation?

# Our Partnership Ambitions



### Five cross-cutting calls to action

Tower Hamlets will be a fair, inclusive and anti-racist borough

Everyone in TH should be able to enjoy good mental health and wellbeing

Everyone in Tower Hamlets should feel safe and live in good-quality homes and healthy, inviting neighbourhoods Everyone in TH should have access to good jobs and skills and an income that meets their basic needs A child-friendly borough where children and young people from all backgrounds thrive, achieve their best, have opportunities, and are listened to

### Our commitments (an example)



SIGNATORY TO THE
PREVENTION CONCORDAT
FOR BETTER MENTAL
HEALTH



ENCOURAGE SIGN-UP TO THE MAYOR OF LONDON'S GOOD WORK STANDARD



WHITE RIBBON ACCREDITATION AS EMPLOYERS



ADOPT A LOCAL
COMMUNITY WEALTH
BUILDING (CWB)
APPROACH



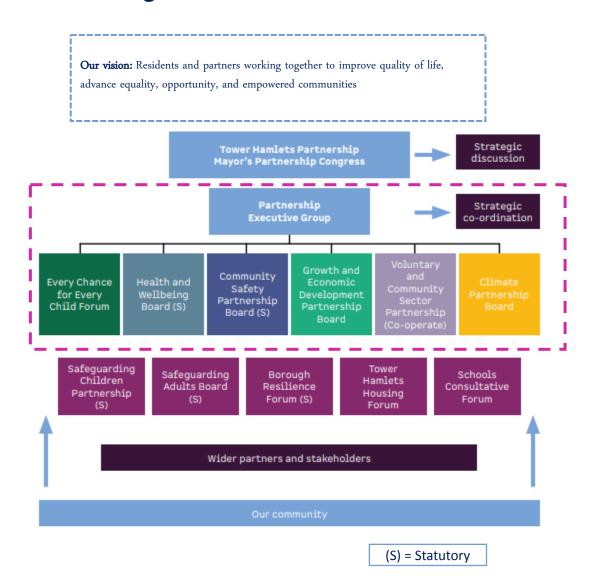
BOROUGH OF SANCTUARY
STATUS



LEVERAGE THE HEALTH
DETERMINANTS
RESEARCH
COLLABORATION (HDRC)
TO ENHANCE EVIDENCEBASED DECISION-MAKING
WITHIN THE PARTNERSHIP

## Why the Partnership needs to change

- Set ourselves up differently to achieve our new transformational vision
- Ø c. 80 partnerships sitting under the PEG and thematic partnership
- Current ways of working aren't meeting partner/administration needs



A partner-led Task and Finish Group created to review partnership arrangements to:

- > simplify the structure
- improve focus
- > strengthen accountability
- and promote transformational partnership working and collaboration

The Review has focused on PEG and the thematic partnership layer directly underneath this.

Implementation of wider improvements will be down to thematic partnership chairs —this will be supported by principle-based guidance.

## Partnership Review: Headline Findings

- ➤ **Definition**: the partnership is broad and complex. We need to strengthen joint planning and senior representation to ensure horizontal co-ordination across the partnership, to improve alignment and focus
- ➤ Communication: happens informally through multiple stakeholders attending the same meetings. Partnership chairs need to address this through a clear engagement strategy
- > Accountability: maintain informal, trust-based partnerships as opposed to a formal accountability framework
- ➤ Community representation: This will look different for different partnerships, there is best practice to learn from in the Statutory Boards. The VCS Strategy will be renewed this year and is an opportunity to further develop our approach

# Summary Draft Recommendations: A sharper focus and transformational working



R1: Reform the Partnership Executive
Group (PEG)

- Focus PEG on a small number of strategic issues for transformational impact
- Ensure close alignment of the longterm strategic vision and partnership priorities.
- iii. Initiate engagement for the Chief Exec and Mayor to understand partner priorities and opportunities better.
- iv. Reinvigorate the "Mayor's" partnership congress and optimize the Mayor's time for strategic engagement
- v. Strengthen work with regional/national **strategic partnerships**

R2: Tackle Duplication and Improve Focus

- Initiate an annual joint work planning promoting whole system working, and coordination
- ii. Assess partnerships/sub-groups to distinguish true partnerships from routine relationships, transition to timefocused TFGs and foster continuous improvement.
- **iii. Strengthen relationships** between health partnerships to ensure more efficient delivery of services.

R3: Develop Distributed Leadership

- A consistent elected member and partner co-chairing model to empower shared leadership and foster stronger engagement.
- ii. Consider a dispersed model for nonstatutory boards enhancing sector leadership, effectiveness and sustainability.
- iii. Implement recommendations from the LGA Corporate Peer Challenge to improve partnership practice.

R4: Create an Equitable, Inclusive, and
Accountable Partnership

- i. Improve resident voice and community representation to address disparities and promote inclusive decision-making and equity, learning from what works and a community-first approach.
- ii. Ensure adherence to statutory
  accountability frameworks, risk
  management, and spotlights on joint
  cross-cutting priorities

R5: Improve Communications and Engagement

- Investigate platforms for collaboration and action outside of meetings.
- ii. Relaunch the Tower Hamlets TH\_IS
  Place campaign and create a
  communications working group.
- iii. Rebrand the PEG and improve internal communications.
- iv. Showcase partnership accomplishments through external engagement, awards, and recognition

# Indicative Next Steps



### Task and Finish Group

Draft report (high-level findings + task and finish group recommendations) circulated for comment

13 March 2024

### Lead Members - chairs of partnership boards

Review findings and draft recommendations circulated for comments

16 April 2024

### Partnership Executive Group

Draft report (high-level findings + task and finish group recommendations) circulated to CMT for consideration

May 2024 (tbc)

### Congress — strategic vision Spring/early Summer

















### LBTH Corporate Management Team

Draft report (high level findings + task and finish group recommendations) circulated to CMT for comment

16 April 2024

# Final recommendations agreed by TFG (virtually)

April 2024

### Changes implemented at

**PEG.** A scoping exercise to identify PEG priorities for the year ahead. A partnership comms and engagement plan

May 2024 onwards

### Joint work planning

Organised by the TFG and includes PEG, chairs of partnership boards, key stakeholders, academia, and policymakers. **Autumn 2024** 



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